

identity

Defining **who we are**

who **we** are

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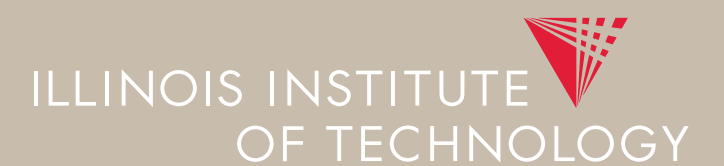
The students whose portraits appear in the Illinois Institute of Technology *2007 Annual Report* represent a true physical slice of *Who We Are*. And our differences are more than skin-deep. The university community embraces our diversity—of age, religion, gender, ideology, and the many other forms it takes.



Many photographers contributed to this publication. Special credit goes to Michael Goss Photography for the student portraits and other photos. Additional photography by Doug Plummer, Bonnie Robinson, Karen Kring, Evan Venie, and Mindy Sherman.



We also celebrate what unites us: our *IIT identity*. Our shared quest for creativity, ingenuity, tenacity, and inspiration is told in the pictures and words throughout this report.



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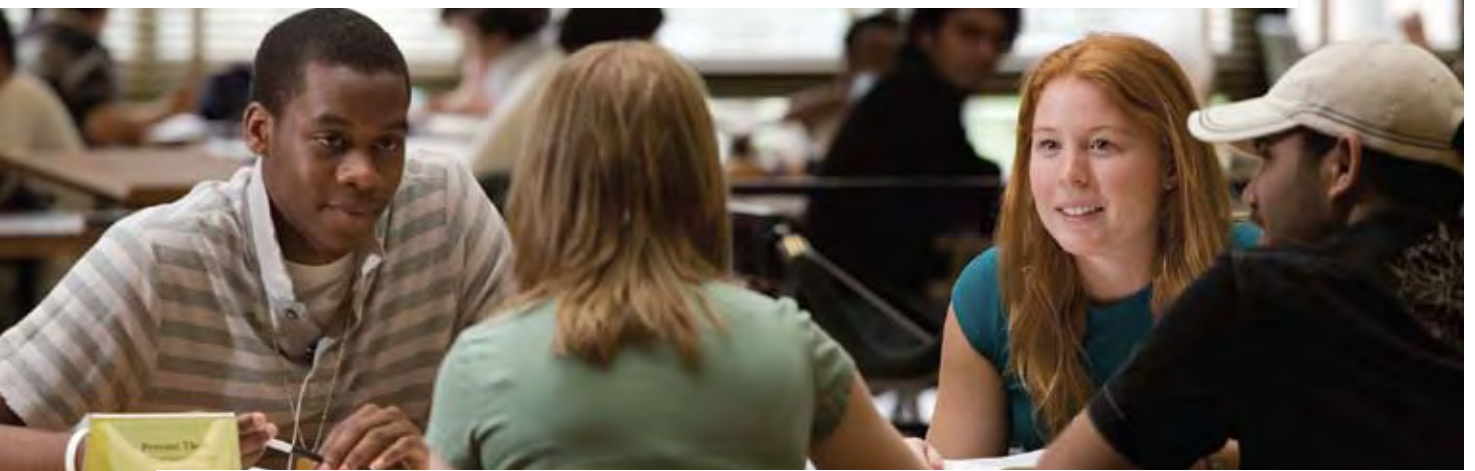


What makes a university community?

We come from disparate ethnicities, religions, and countries. We vary in age, color, gender, and mindset. We learn and work at five different campuses, and live in separate cities (and states). We are students, faculty, staff, alumni, and civic leaders. Considering these factors, we break the common definition of community.

Yet despite our differences, we are united by one enduring similarity: our *IIT identity*.

We are energetic, ingenious, and tenacious—possessed by a desire to improve. We are inspired by city life and civic responsibility. We embrace professionalism and hard work, and we are committed to educating students who can contribute



and thrive in an increasingly complex and technological world. These are the distinguishing features of our educational goals and our outlook. These are our values—ideals we have made a promise to share and to work together to uphold—for the betterment of ourselves and our world.

We do not strive to be a stereotypic university; rather, we celebrate our diversity and will channel our energy and vision toward solving major problems facing local and global societies: energy, health, sustainable resource utilization. We recognize that the solutions will be based on both technology and human behavior. We are dedicated to educating the next generation of leaders who understand this. We will not be everything to everyone; instead, we will have an impact in select areas. Our graduates will be prepared to tackle important problems that vex our society.

Our diverse community shares common goals and is richer because of its differences. The broad input we receive enables us to better understand the needs of society and the requirements of education. Our diversity leads to ideas and initiatives that far surpass the possibilities offered by homogeneity. And it inspires us. Mutual goals and diversity—a recipe for excellence and progress.

A university community with a strong identity and a commitment to excellence is unlimited in its potential. I am proud to be a part of the IIT community and to report on the people, research, and work that defined the university last year.

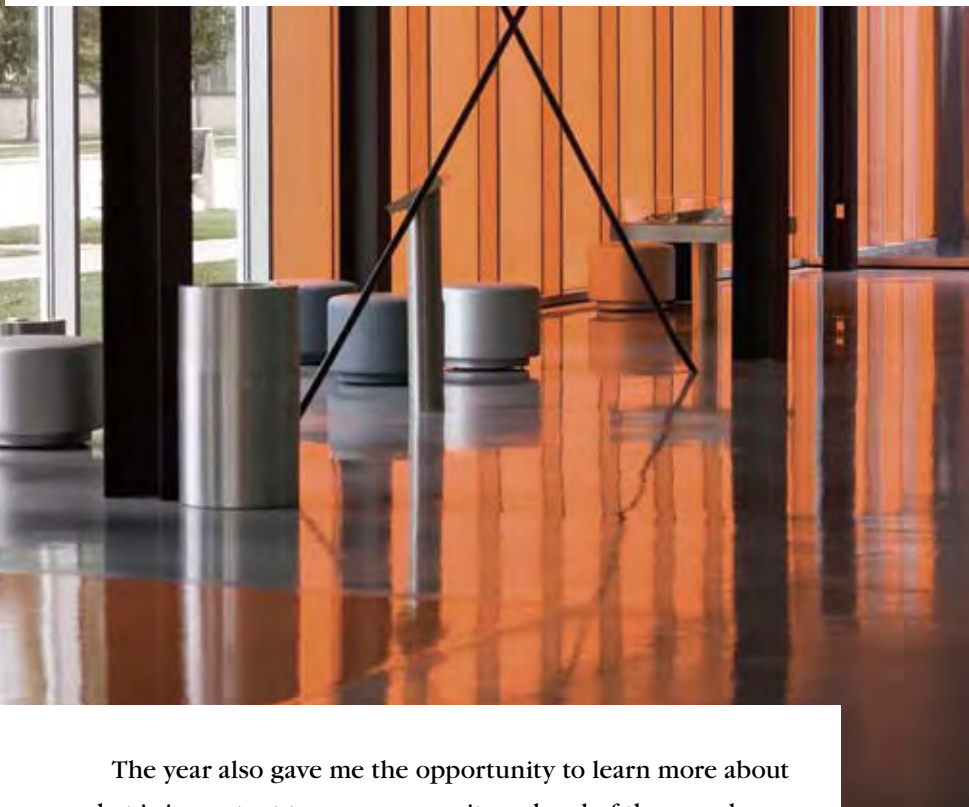
John L. Anderson
President



When I wrote to you from the pages of last year's annual report as the new chair of the Board of Trustees, I closed my letter with the thought that our academic community was entering into a new chapter in the rich history of Illinois Institute of Technology.

What a remarkable first year—and first chapter—it has been.

Who We Are, the theme of this annual report, succinctly and confidently conveys an integral part of the process of growth and transition, that is, to know oneself. The past year has given all of us an opportunity to set goals and embrace our unique roles as faculty, students, staff, and friends of IIT.



The year also gave me the opportunity to learn more about what is important to our community as head of the search committee to replace Lew Collens, who retired after 17 years as IIT president. I had the privilege to serve along with representatives from the board, faculty, students, alumni, and the external community to select John L. Anderson as eighth president of IIT. My colleagues on the board and I look forward to working with President Anderson as we help to take IIT to its next level of excellence.

Taking IIT to this next level is not something that I, the board, or President Anderson can do alone or even together; it is something that can only be achieved by the community composed of us all. It is an endeavor to which we can all aspire. After all, it is *Who We Are*.

John W. Rowe
Chair of the Board

In 2007, Illinois Institute of Technology experienced a transition wherein reflecting on

One significant outcome of these events came in identifying IIT's next steps. Well-versed in its

we most value as an academic community. From these conversations, four strong and distinct messages were heard: *IIT is an academic experience grounded in engineering, science, and technology. IIT attracts exceptional students who have an intense work ethic. IIT takes an interprofessional approach to education that is innovative and entrepreneurial. IIT provides a total urban experience.*

Fiscal year 2007 will be remembered as one of new beginnings and a renewed focus. IIT's students, faculty, staff, alumni, and friends have already captured *Who We Are* by addressing not only key academic initiatives but also many of the challenges presented by a complex world. It is with the spirit and promise of continued excellence that we have made to ourselves that we as a community move forward together.

who we are

the university's past successes set the framework for assessing—and vocalizing—IIT's identity and the standards, as a community, that IIT promises to uphold in the coming years.

The revision of the university's Mission, Vision, and Values Statement; the retirement of outgoing president Lew Collens, who held that position for 17 years; the election of a new Board of Trustees chair, John W. Rowe; and the university's self-assessment and subsequent renewed accreditation by the North Central Association all provided a context for measuring IIT's past growth and accomplishments.

past triumphs, and looking toward the future, the IIT community asked itself a fundamental question: *who are we?* What qualities constitute the heart and the soul of the university? How will this affect our future priorities and ready us for greater success? Knowing our identity, we could move ahead as a community united by a common set of values.

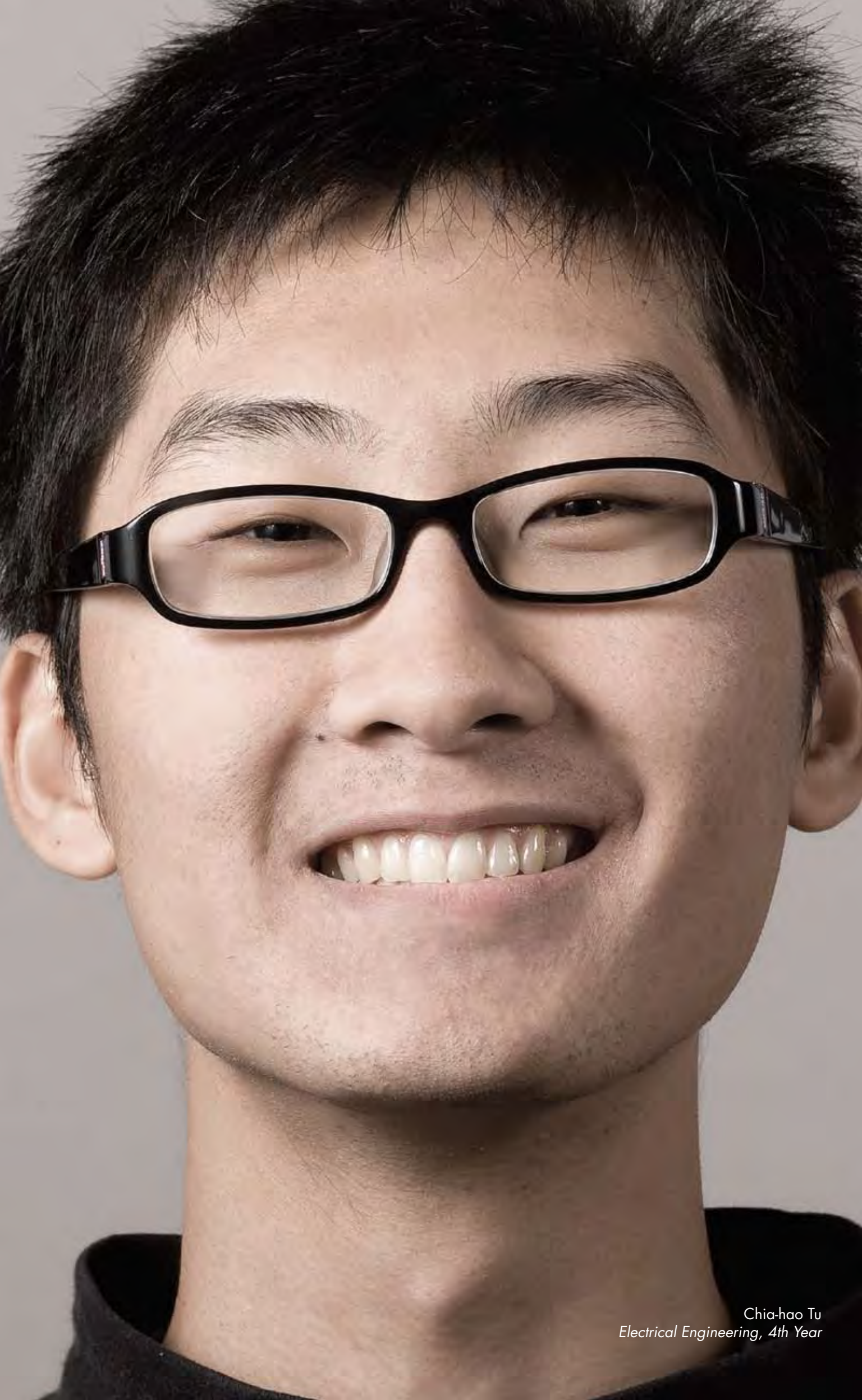
By drawing upon the thoughts of individuals at all levels of the university, the mission to identify *Who We Are*, bolstered by a university-wide branding effort, provided IIT the opportunity to reflect upon those characteristics we believe uniquely define the institution and those qualities



We are
consumed by

curios*ii*ty

Exploration, investigation, learning. These are the pathways of curiosity, a grand round-the-world journey powered by the imagination, tempered by research, and stimulated by a good challenge. In their attempt to uncover new ways to better society and our environment, the curious at IIT are making headway in the areas of sustainability, energy, and the life sciences. They are unafraid to tackle the difficult problems confronting our contemporary times and pose solutions beneficial to us all.



Chia-hao Tu
Electrical Engineering, 4th Year



Crystal Reynolds
Psychology, 3rd Year



College of Science and Letters physics professors Howard Rubin, Daniel Kaplan [left], and Christopher White are members of two competing international groups looking at how the movement of the elementary particle known as the neutrino could help explain what happened after the cosmic Big Bang and why the universe apparently has more matter than antimatter. The three researchers are among a handful of institutions with collaborators on both teams, which comprise more than 200 physicists, engineers, and technicians from nearly 10 countries.

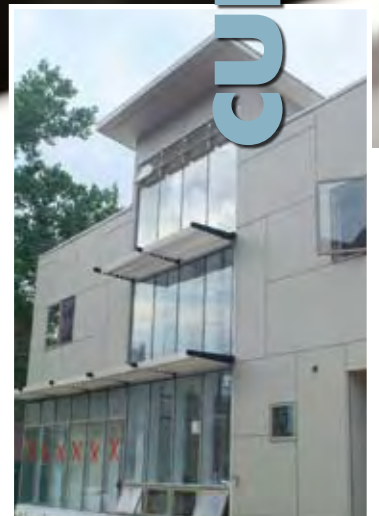
Trustee Ralph Wanger gave a \$5 million gift to establish the Wanger Institute for Sustainable Energy Research (WISER), an interdisciplinary research center that will further the goal of a sustainable energy system for the United States and the world, and bring further national and international recognition to IIT. WISER will combine faculty and students from across the university in collaborative research projects on topics such as conservation, non-fossil-fuel energy sources, government policy, and keeping a free market in energy.

Designing homes that are both environmentally sustainable and affordable is a challenge that was addressed by College of Architecture Professor Eva Kultermann through the Urban Design/Build Studio. The studio partnered with the Chicago Department of Housing and Genesis Housing Development Corporation to lead students in the construction of a green home [below right] on the city's South Side. The college itself was "greened" through a



curiosity

project undertaken by Chandra Goldsmith Gray, landscape architect and professor, and architect Sarah Dunn of UrbanLab, who designed a plan to meet the contemporary needs of S. R. Crown Hall. The new landscaping, based on an original plan by Alfred Caldwell, will make the building more energy efficient through the strategic placement of native trees to help manage the positive and negative aspects of solar loss and gain.



The House of the Future, a concept project developed by the Energy and Sustainability Institute, entered into its second planning phase with faculty from Armour College of Engineering, the College of Architecture, and the Institute of Design presenting a workshop



on various issues to consider—the human element, high-tech/low-tech approaches, utilities—within the structure. The Plug-In Hybrid Electric Vehicle Project, an effort to double the fuel efficiency and reduce emissions from the City of Chicago's fleet of hybrid Ford Escape SUVs, received assistance from ComEd, which is providing the company's expertise in best practices and technical and regulatory matters. And Armour students gained valuable experience from their first-time participation in the 2007 Formula Hybrid Competition, taking third place in three categories [left].

Sustainable Innovation '06 was the theme of an international conference hosted by the Stuart School of Business Center for Sustainable Enterprise and sponsored by The Centre for Sustainable Design (England). Held for the first time in the United States, the event highlighted product design and services in the new world of globalization and long, complex supply chains. In the spirit of the theme, conference planners utilized a carbon credit system designed to offset CO₂ emissions generated as a result of the conference, for example, through travel to the event.



David Ofori-Amoah
Design, Master's Degree Candidate

We are
possessed by

tenaciity

Tenacity—a term that denotes doggedness, persistence, and determination—is also a quality that conveys cohesiveness without the application of considerable force. IIT students as a group flourish in a demanding learning environment, thrive on challenges, and unceasingly desire to improve themselves as well as give back to their university and their community. It is a quality they seem to come to naturally.



Creating sustainable change in the poorest country in the Western Hemisphere is the aim of Haiti Outreach-IIT, a newly formed group of students and faculty. In August 2006, IIT Vice President David Baker, Armour College of Engineering Professor Krishna Pagilla, and four engineering students visited Pignon, Haiti, to explore education-oriented development projects that would benefit residents of the impoverished town [left]. That trip resulted in three large-scale projects to provide clean water access, sanitation, education, and infrastructure improvements. It also served as the inspiration behind the founding of the IIT chapter of Haiti Outreach by Armour graduate student Alexandre Miot. Haiti Outreach-IIT is collaborating with several external organizations as well as with College of Architecture students from the service group Architecture That Matters. Haiti Outreach-IIT is currently finalizing plans to replace Pignon's outdated water supply and distribution system. Future plans include the expansion of the town's high school.

tenacity



Students new to IIT began their academic year performing humanitarian projects closer to Main Campus as they participated in the annual Day of Service [right]. More than 200 freshman volunteered in projects ranging from cleaning and picking up trash at the 31st Street beach to helping teachers set up for their new academic year at John B. Drake Elementary School. Faculty, too, showed their community support by coming to the aid of those less fortunate. Associate Professor Daniel T. Coyne and Clinical Professor Richard S. Kling donated untold hours in the name of justice representing clients in capital and other legal cases through the in-house clinics of Chicago-Kent College of Law. A record number of law students served as legal advocates under the supervision of these two faculty members as well as through Chicago-Kent's Public Interest Resource Center, assisting clients across a spectrum of causes.



One cause inspired four undergraduates—Vishal Kadakia (BME '07), Jason Tenenbaum (AE '07), Tim Schug (CE '07), and Brandon Lloyd (AE 4th year) [left]—to help bring back a long-standing and much-cherished tradition to Main Campus. After being shuttered for three years, the campus hangout, The Bog, reopened to the sounds of crashing tenpins, live entertainment, and animated conversation. As a result of the group's tireless leadership and the support of the IIT community, students, faculty, and staff now have a place where they can come together to celebrate their hard work or to just unwind.



Seeta Surapu
Law, 3rd Year

We are
filled with

ingenuiity

One part creativity: One part innovation:

One part reality. That unique ratio is the definition of IIT ingenuity. Since the inception of Armour Institute in 1893, the university has fostered creative innovations that have yielded global impacts—a Ludwig Mies van der Rohe-transformed skyline, the merchandise bar coding of Edward Kaplan (ME '65), the reality of the cause of the hole in the ozone layer as discovered by Susan Solomon (CHEM '77).

With each passing year, the legion of the ingenious grows.



Katherine Pemberton
Design, Master's Degree Candidate



Yogeswaran Linga Devaraj
Computer Science, Master's Degree Candidate

F. R. "Buck" McMorris, professor and College of Science and Letters dean, traveled to Krakow, Poland, with Coleman Foundation Chair in Entrepreneurship and Industry Associate Professor David Pistrui of the Stuart School of Business to explore projects with the global information technology company Comarch. As a result of that visit, 12 IIT students were selected to participate in a collaborative, six-week summer internship program. Comarch has since become a tenant at University Technology Park At IIT (UTP) and has offered jobs to eight of the IIT students who participated in the internship.



In less than two years of operation, UTP—a state-of-the-art facility where academia and private business come together to share research, resources, and ideas—drew nearly 20 company and research tenants. The first tenant of UTP's Incubator, All Cell Technologies, LLC, founded by Department of Chemical and Environmental Engineering faculty members Said Al-Hallaj and J. Robert Selman [left], received \$1.25 million in financing from Heartland Angels. The Jules F. Knapp Entrepreneurship Center, which offers technology-based companies all-inclusive services,



including the services of UTP, launched its Internet portal, www.knappcenter.iit.edu. The center's first client—Network Blackbox, which has developed a unique back-up system for small to medium businesses—continued to make strides toward profitability.

IIT received a National Science Foundation grant to review best practices of the Engineering Projects in Community Service programs, a renowned, service-learning initiative based at Purdue University, while moving to incorporate the program into IIT's own Interprofessional Projects program.

The Institute of Design has recently commenced the Rethinking Health project, led by professors Jeremy Alexis, Judith Gregory, and Charles Owen. The goal of the project is to develop a series of proposals for rethinking the problem of health care in the United States, based on design research and design thinking. The first phase of this project began in summer 2007 and will conclude in summer 2008, and includes class projects and faculty research. The school will host several workshops that bring together students, healthcare thought leaders, and faculty to review the project's progress and to identify new opportunity areas.



With a wide reputation for excellence in the promotion of research and teaching on problems of practical and professional ethics, the Center for the Study of Ethics in the Professions (CSEP) celebrated three decades of creativity and innovation. The center's Intercollegiate Ethics Bowl was honored with the 2006 American Philosophical Association/Philosophy Documentation Center Prize for Excellence and Innovation in Philosophy Programs. Created in 1993 by Humanities Professor and CSEP Associate Robert Ladenson, Ethics Bowl drew 86 schools from around the country to this year's competition. Also at the center, Vivian Weil, CSEP director, was invited to join the Nanotechnology Technical Advisory Group of the President's Council of Advisors on Science and Technology to serve as an expert resource for the 2007 review of federal nanotechnology research and development.



Jessica Martinez
Biology, 2nd Year

We are
inspired by

ciity life

With a rich history reaching back to the “Million Dollar Sermon” of 1890 delivered by Reverend Frank Wakely Gunsaulus on the city’s South Side, IIT is a part of Chicago and is enriching the city through a variety of initiatives. By virtue of its location in one of the most dynamic American metropolises, IIT enables students, faculty, and staff to engage in myriad opportunities to learn and to experience the joy of living in—and giving back to—the Windy City.

The Chicago Public Schools (CPS) High School Transformation Project involves the full science departments of 11 area schools. These schools receive customized help from IIT's Department of Mathematics and Science Education, which offers a comprehensive, disciplinary-based approach to secondary-level instruction and emphasizes inquiry-oriented instruction and conceptual learning.

Funded by a \$4.2 million grant from the Bill and Melinda Gates Foundation through CPS, the project also partners the university with The Field Museum and book publisher Glencoe/McGraw Hill.



The Stuart School of Business has launched a partnership with two Illinois Department of Human Services' programs, the Teen Parent Family Services Project (TPFSP) and Teen Parents Services-Central (TPS-C). These agencies help young parents

city life



and their families obtain education, life skills, and workforce training. Stuart has donated 30 personal computer systems to the agencies for use in educational and career-oriented programming, and plans a continuing partnership with TPFSP and TPS-C.

The Institute of Psychology partnered with CPS to conduct screening for gifted programs. Pre-kindergarten through third grade children who sought entrance to the CPS gifted and enriched programs for fall 2007 were evaluated on Main Campus [right]. A team of clinical graduate students, clinical faculty, and staff of the institute's Center for Research and Service administered tests to more than 5,000 students.



The Chicago Children's Museum commissioned Professor of Technical Communication Susan Feinberg from the College of Science and Letters, and students in the Interprofessional Projects (IPRO) 329, to design a new multimedia display; Feinberg will direct a new IPRO in which students will develop interactive content for the Museum of Science and Industry's website. CSL Associate Professor Glenn Broadhead led a class in which students assisted in the development of exhibit materials for the Bronzeville Visitor Information Center, a point of access for tourists, residents, and researchers to the historic neighborhood surrounding Main Campus.

In 2006, IIT entered into a partnership with CPS to provide full financial scholarships to qualified high school students whose families have household incomes under \$40,000. Last May, \$2 million was raised to begin the program, named the Collens Scholarship Program in honor of former IIT President Lew Collens.



Chris Ruszczak
Molecular, Biochemical, and Biophysics, 4th Year



Kolade Adebawale
Chemical Engineering, 1st Year

armour

“Armour College of Engineering has been providing excellence in education and leading research in targeted areas of national interest for more than a century. Students who graduate from Armour College are a new breed of engineer, with strong fundamental knowledge of engineering principles, practical engineering skills, and an understanding of the economic, social, and environmental forces that impact intellectual choices.”

Hamid Arastoopour, Dean

Armour College of Engineering

Consider the trebuchet—efficient and accurate, this medieval weapon, used to smash masonry walls or hurl projectiles over them, served as the inspiration for a whimsical yet seriously technical event that illustrates both the attitude and the aptitude of Armour College of Engineering students. The trebuchet-type contraption catapulted a team from the Department of Mechanical, Materials, and Aerospace Engineering (MMAE) into first



place in the second annual Pumpkin Launch competition. Propelling the pumpkin a total of 98 feet 9 inches, MMAE students scored a 9-foot 7-inch lead over the second place winners from the Department of Civil and Architectural Engineering. The launch drew seven teams and media coverage in 37 markets, including New York, St. Louis, Tampa, and Houston.

Generous benefactors gave millions of dollars along with their vote of confidence in the Department of Electrical and Computer Engineering (ECE). Dedicated in summer



2006 were The Walter L. and Virginia B. Cherry Electronics Laboratory, with renovation funded by Peter Cherry; the Kaplan Foundation Computer Engineering Laboratories, funded by alumnus Ed Kaplan (ME '65) and his wife, Carol; and The Grainger Foundation Power Electronics and Power Systems Laboratories, funded by The Grainger Foundation. The Grainger Foundation also provided \$5 million to enhance power engineering program activities at Armour. With a 29

percent increase in the number of new students entering into ECE programs in fall 2006 (and an 8 percent total increase across Armour), the laboratory expansion and renovation helped to accommodate the growing student population.

Armour received additional contributions in support of its programs and laboratories. The Robert (ME '36) and Violet Schmidt Engineering Measurements Laboratory was completed in the MMAE

[left] A pumpkin awaiting its launch
[center bottom] Armour laboratories offer students collaborative opportunities.
[right] Practicing surveying on Main Campus



department, and the Engineering Graphics Laboratory was opened for students of both the civil, architectural, and environmental engineering and the MMAE departments.

Research expenditures increased by close to 15 percent during the last two years. In addition, 20 contracts were funded through seed grant programming provided by the Pritzker Institute of Biomedical Science and Engineering. Four new research centers were established: the Center for Work Zone Safety and Mobility, the Wireless Network and Communications Research Center, the Center for Molecular Study of Condensed and Soft Matter, and the Center for Digital Design and Manufacturing.

A program that emphasizes the importance of working relationships is currently underway at the college. Partners for the Advancement of Collaborative Engineering Solutions, or PACES, identifies companies, government laboratories, research facilities, and other academic institutions that maintain dynamic working relationships with Armour and analyzes how their interactions can be mutually productive for both groups. Talks are being held with Armour partners in the college's three priority areas—energy, bioengineering, and innovations in manufacturing—regarding on/off-

campus certificate programs and the establishment of an initiation fund for new joint projects. PACES efforts are expected to enhance the reputation of IIT, to offer more procedural changes to affect education and research excellence, and to provide a creative spark to ignite new frontiers of discovery.

A national movement that shifts the focus of chemical engineering to include the study of biological systems made an impact at Armour as reflected by the college's increased emphasis on bioprocessing, specifically in the areas of biofuels, pharmaceutical processing, and food processing. Armour renamed the Department of Chemical and Environmental Engineering as the Department of Chemical and Biological Engineering to reflect this expanded focus on biological engineering within the chemical engineering discipline. Additionally, the name of the Department of Civil and Architectural Engineering was changed to the Department of Civil, Architectural, and Environmental Engineering (CAEE) to reflect the incorporation of the environmental engineering faculty and programs in alignment with leading engineering departments in the nation. This change is expected to enhance the research activities of the CAEE department.

Center for
Professional Development

cpd

“The Center for Professional Development applies a hands-on, reality-based approach to education that allows students to apply what they learn in the class to solve real-life problems. The program provides an innovative experience where students work on cutting-edge industry-sponsored projects. This teaching philosophy prepares students to become innovators, entrepreneurs, and leaders of the future.”

C. Robert Carlson, Academic Director



Clive Dcruz
Information Technology Management, Master's Degree Candidate



The Center for Professional Development (CPD) is taking increasing leadership in a number of technical areas in both Information Technology and Management (ITM) and Industrial Technology and

CPD's degree-track programs received significant outside support over the past year. The ITM program received a generous grant from the Motorola Foundation, while the INTM program received \$100,000 toward an endowed

a two-day event, drawing sponsorship from IBM, Motorola, Cisco Systems, and other major technology firms. The VoIP Lab provides CPD students with the opportunity to develop hands-on knowledge in configuring, provisioning, and



Management (INTM). Enrollment in the bachelor's and master's programs has seen impressive growth since CPD's formation in 2002, with more than 300 students enrolled in more than 5,000 credit hours during the 2006–07 academic year. Over the past three years, ITM has enrolled two Fulbright Scholars. Three INTM students received the Who's Who in American Universities and Colleges Award. Last spring, four students (two from each program) graduated *magna cum laude*.

scholarship in logistics from the Silvia Footlik Foundation.

Voice over Internet Protocol (VoIP), the technology used to send voice conversations digitally over a data network such as the Internet, is a key initiative at CPD. VoIP is so big that CPD has devoted a laboratory to it and launched an annual conference attended by VoIP authorities from around the world. Because of tremendous growth in interest in the field, the Second Annual VoIP Conference and Expo was expanded into

analyzing the operation of VoIP technology through numerous corporate-sponsored and corporate-funded projects.

CPD has also assumed a leadership position in cybersecurity and cyberforensics, fields with growing importance in a world increasingly dependent upon computers. These two fields are represented by an innovative CPD laboratory and a well-attended annual conference. Practitioners and executives charged with ensuring

cpd

the safety of network systems, recovering missing data, or performing hard-drive investigative techniques and analyses suitable for presentation in a court of law attended NetSecure06, which marked the fifth year for the popular conference. The IT Security

and Forensics Lab provides an experimental, hands-on setting for training, collaboration, evaluation, and research activities performed by CPD students as well as business and industry professionals. Both the VoIP Lab and the IT Security and Forensics Lab have benefited from corporate partners that have not only made significant equipment and monetary donations to CPD but that also have provided students with the opportunity to work on projects that have high potential for innovation and possible commercial distribution.

The center's INTM program is a hybrid program that offers bachelor's and master's degrees combining technology and management education to prepare graduates for management and staff positions. The curriculum is customized for individual students based on their past education, work experience, and career objectives. Classes are offered evenings and via the Internet for working adults. Available programs combine coverage of manufacturing, facilities, and logistics. In response to the "flattening of the world," interest is particularly focused on programs integrating elements of the supply chain. *Logistics Frontiers*, a quarterly e-newsletter, connects the INTM program with industrial partners.

CPD works to develop partnerships within the west suburban community in which it is located. One way it does so is by hosting the DuPage Area Engineers Week Speaker's Forum and Open House. The Open House—a collaborative effort among various professional engineering and scientific societies, laboratories, businesses, academic institutions, and community groups—gives children and their families the opportunity to experience engineering science through fun and informative presentations and hands-on activities. Engineering the Future was the theme of last year's open house, which featured sessions on cryogenics, lasers, Lego robotics, advanced prosthetics, and more, and was attended by more than 1,000 children and their families.

CPD also hosted the Junior Engineering Technical Society competition. Established in 1950, the national nonprofit educational organization has been dedicated to promoting engineering and technical professions to students, parents, and educators alike through competitions and other activities. More than 400 juniors and seniors from Chicago-area high schools represented their institutions in teams of four to eight, testing their engineering, math, and science know-how through group solutions. Twelve of the nationally ranked winners were from the Chicago area.



[top] Professor Bill Lidinsky explains a concept in the IT Security and Forensics Lab.

[center] VoIP Lab Manager Don Monte and Professor Carol Davids
[left] At the DuPage Area Engineers Week Open House



Jesse Fender
Law, 3rd Year

Chicago-Kent
College of Law

chicago- kent

“Chicago-Kent is an amalgam of intellectual communities—driven by exceptional students and scholars, informed by technology, and committed to the service of justice in a complex global environment.”

Harold Krent, Dean

What do former Chicago news anchor Joel Daly, newly elected Congressman Peter Roskam, and Cook County Circuit Court Judge Loretta Wolfson have in common with Chicago-Kent College of Law students Joshua Jones and Keya Rajput? All are Chicago-Kent winners of the National Trial Competition, the premier trial advocacy tournament



It was a year of accolades for the college, with merit received at various levels. On the heels of five consecutive victories in the regional competition, a team of Chicago-Kent students advanced to the final four in the American Bar Association's 2007 National Appellate Advocacy Competition, which featured 178 teams representing almost all of the nation's law schools. Another team reached the quarterfinals

and was selected as the newly elected Associate Professor Daniel Coyne as president of its organization. Ronald Staudt, professor and associate vice president for law, business, and technology, received awards from the State Justice Institute and the Legal Services Corporation for projects that improve access to justice, while Assistant Professor Bernadette Atuahene received a three-year faculty fellowship from the American Bar Foundation.



in the United States. Jones and Rajput, winners of the 2007 annual event, brought the rotating trophy back to Chicago-Kent for the first time since the alumni trio took home the win in 1988. More than 1,000 students from 147 law schools participated in the latest competition. In addition to the honor of having the trophy on display for one year, Chicago-Kent also received a \$10,000 gift endowed by the international law firm of Fulbright & Jaworski.



in the National Environmental Law Moot Court Competition, sweeping Best Oralist awards in every preliminary round. The Chicago Council of Lawyers, a public interest law association,

Chicago-Kent student Kevin Case and Professor Ralph Brill were each recognized by The Burton Foundation for excellence in legal writing. Case received a national award for writing

[top left] National Trial Competition winners Keya Rajput and Joshua Jones
 [inset] An aspiring lawyer presents his case.
 [right] Access to Justice Author software assists self-represented litigants.
 [bottom] The *Iustitiam Servaverunt* sculpture

and Brill received an award for Outstanding Contributions to Legal Writing Education. Additionally, the public phase of Chicago-Kent's campaign to fund its first endowed chair, to be named in honor of Brill, has begun. To encourage communication on current issues affecting the rights of individuals and the responsibilities of governments around the globe, Chicago-Kent alumnus Roy C. Palmer (LAW '62) and his wife, Susan, established the Roy C. Palmer Civil Liberties Prize, awarding \$10,000 to the best

work of scholarship addressing this topic. The Palmers also donated \$1 million to Chicago-Kent for the continued expansion of the campus.

Iustitiam Servaverunt, "in the service of justice," is the title of a unique artistic tribute given to Chicago-Kent alumni judges in recognition of their legacy of service within state and federal judiciaries. The 11-foot x 24-foot stainless-steel wall sculpture features panels listing the names and graduation years of more than 200 judges, with room for the addition of new names. The sculpture also incorporates quotes on law and justice as well as expressions of legal significance in 31 languages. *Iustitiam Servaverunt*



was unveiled in the west lobby of the Downtown Campus at the start of the academic year.

Chicago-Kent students continued to be heavily engaged in their own service of justice activities. In Chicago, students intern at the Low-Income Taxpayer Clinic, a full-service federal tax controversy practice that provides its services free of charge to clients, and also assist the local public through initiatives offered through the Center for Access to Justice and Technology (CAJT). CAJT has developed Access to Justice Author, a software tool that gives law students the opportunity to build graphical interviews that provide self-represented litigants with prepared court forms and other legal documents. Also through the CAJT, Chicago-Kent students have been busy assisting self-represented litigants with the Author program and more at the Self-Help Desk, located at the Daley Center in Chicago's Loop. And as part of the Student Hurricane Network, several groups of Chicago-Kent students traveled to Louisiana and Mississippi to work with local lawyers to provide needed services to individuals affected by winds and water damage resulting from storms Katrina and Rita.



College of
Architecture

arch

“The College of Architecture seeks to design environments of high quality through the incorporation of planning, technology, materials, space, and formal generation. We believe the responsible integration of these attributes arm the student with the historical, social, moral, and environmental tools for creating a better world.”

Donna V. Robertson, Dean



Frederick Grier
Architecture, Master's Degree Candidate

arch

What will life on Earth be like 100 years from now?

Given a prediction made by the United Nations that two of every three people will be facing water shortages in less than 20 years, one likelihood is almost certain: by 2106, water will be one of humankind's most valuable commodities. In response to this very real possibility, Martin Felsen, studio associate professor in the College of Architecture, has been "growing water" and reaping acclaim for the conservation and reclamation ideas he and his Chicago firm UrbanLab have proposed. Felsen's design group was the 2006 national winner of

It was also a year of honors for the college. The bachelor of architecture program attained the rank of 13th place in America's Top 15 Architecture Schools, as determined by a survey of practitioners through the Design Futures Council and published in

his wife, Jeanne. The prestigious Richard H. Driehaus Foundation Award for Architectural Excellence in Community Design was given to Assistant Professor John Ronan for his design of the Comer Youth Center in Chicago's Grand Crossing neighborhood. And the



the City of the Future: Design and Engineering Challenge, sponsored by IBM and the History Channel. The competition invited architects in New York, Los Angeles, and Chicago to submit innovative plans to sustain their cities into the twenty-second century. UrbanLab created a model of the city composed of a closed water loop of Eco-Boulevards that would treat all of Chicago's wastewater and stormwater naturally.

the journal *DesignIntelligence*. The program also was ranked third in the Midwest. Dean Donna V. Robertson was named John and Jeanne Rowe Endowed Chair, the first endowed position for the college, funded through a contribution from IIT Board of Trustees Chair John W. Rowe and

American Institute of Architects (AIA) honored Assistant Professor Catherine Wetzel and studio associate professors Kathleen Nagel and Paul Pettigrew with the 2006 Education Honor Award for excellence in course development and teaching.



Harry Francis Mallgrave, was established in response to profound alterations in global perspective as well as changes in the practice of architecture and the nature of design. A group of students traveled to São Paulo, Brazil, for a studio program exploring the

The hub of the college, S. R. Crown Hall, was further acknowledged for its excellence. Renovations to its exterior were lauded with the 2006 Richard H. Driehaus Foundation Preservation Project of the Year and a Citation of Merit from AIA Chicago.

Amanda Hallberg (ARCH '07) received the Skidmore, Owings & Merrill Prize, a \$50,000 research and travel grant that is considered one of the most substantial awards given to architecture and design students. The funding allows Hallberg to travel to war-ravaged Bosnia and Herzegovina to document and photograph the region's destruction as well as the rebuilding of various religious and cultural monuments, thus preserving details for future generations. Ninety-one graduating students from around the United States vied for the grand prize. Doctoral student Pongsak Chaisuparamikul received a \$10,000 grant from the Boston Society of Architects for his project on improving the design process of energy-efficient buildings, and undergraduate Graham Balkany's "Green Concrete" design was awarded second



place in the structure category of Concrete Thinking for a Sustainable World, the 2006–07 international student design competition.

The college continued in its ever-expanding reach to points beyond Chicago with one major initiative and several opportunities for student participation. The International Center for Sustainable New Cities, headed by Professor

massive growth taking place in that city, while another went to The Netherlands to study projects that resolved the challenges of sustainability, site design, and architecture. And in a gesture of returning to the city where their architectural futures began, eight students and graduates of the college who reside in eight different cities in Europe, Asia, and the United States joined to present their creative interpretations of the city they all have in common: Chicago. Arch.City.Art, which ran in March 2007, received a very positive response from the city's architectural and art communities.



[far left] UrbanLab's City of the Future
[center top] Working on studio projects
[above] Enjoying the Arch.City.Art exhibit
[left] Skidmore, Owings & Merrill Prize winner Amanda Hallberg



Melissa Lee
Biochemistry, 3rd Year



College of
Science and Letters

“As the academic core of IIT, CSL provides students with the intellectual breadth required to get ahead in today’s society. Our faculty are known not only for their excellent scholarship, but also for their nurturing of undergraduate and graduate students as they prepare for the future.”

F. R. “Buck” McMorris, Dean

Nearly five years have passed since the College of Science and Letters separated from the Armour College of Engineering. During that time, the college has seen marked growth, especially in majors such as biology. Overall, a greater than 60 percent increase in the number of matriculating freshman has been achieved.

Eight students each received a \$5,000 Undergraduate Summer Research Scholarship that allowed them to work with IIT faculty for 10 weeks over the summer of 2007, investigating topics ranging from prostate cancer to hydrogen fuel cell materials. Twenty-one students applied for the competitive awards, which were finalized last spring and made possible through the generosity of CSL overseers and alumni.

Research productivity continued to flourish at the college, with much activity occurring in life science, energy, the environment, and other areas in the Department of Biological, Chemical, and Physical Sciences. For his continued work on the Biophysics Collaborative Access Team at Argonne National Laboratory, Professor Tom Irving was awarded \$6.1 million from the National Institutes of Health. Assistant Professor Joseph Orgel received the prestigious Faculty Early Career Development Award from the National Science Foundation (NSF) for his work on the molecular structure of collagen.

The interdisciplinary team of CSL faculty Rong Wang and Jialing Xiang, and Assistant Professor Eric Brey from Armour College of Engineering, is continuing its work on human embryonic stem cells with the goal of differentiating them into functional pancreatic beta cells for the treatment of diabetes.

Master's Association (NPSMA). The NPSMA provides nationwide support to professional science master's programs, which supplement master-level studies in science and mathematics with training in management, communications, and other professional business fields.

In the Department of Applied Mathematics, Fred J. Hickernell, professor and chair, was named a fellow of the Institute of Mathematical Statistics for his



In another collaborative endeavor, the Alfred P. Sloan Foundation awarded \$500,000 to IIT and seven other universities to provide initial funding to launch the National Professional Science



[left] Undergraduate Summer Research Project
[center] Learning from science research leaders
[bottom] Way2Go program participant

research in computational and applied statistics. The department also held its first daylong event to honor Professor Karl Menger, who taught at IIT from 1946–1971 and is considered one of the great mathematicians of the twentieth century.

There was further progress in the Department of Computer Science (CS). Professor Xian-He Sun continued his prolific research endeavors, earning a \$650,000 NSF grant for his development

Chicago-based firm that facilitates the buying and selling of local online advertising by agencies and other buyers.

The Department of Mathematics and Science Education (MSED) began offering a new joint degree with the Department of Applied Mathematics—the Doctor of Philosophy in Collegiate Mathematics Education. More

science activities that support the Illinois science curriculum of CPS students entering eighth grade the following fall. CSL students who plan to teach mathematics in the CPS system were the recipients of \$40,000 in scholarships from the Boeing Corporation.

In the Department of Social Services, enrollment in the domestic Master of Public Administration (M.P.A.) program increased 37 percent in 2006–07. On an international note, Scott Peters, senior lecturer, was recognized for his outreach efforts in bringing the M.P.A. program to officials in China. Susan Feinberg, professor of technical communication in the Department of Humanities, and a group of Interprofessional Projects students won the Award of Excellence for Scholars of the Lost Exhibit, an innovative e-learning game using a museum trip metaphor to teach core curricula—mathematics, science, social sciences, and language arts.



of server push architecture. CS students applied what they learned in the classroom—and gained real-world experience—as workers at Cleversafe, an open-source, digital data storage company that was one of the first tenants at University Technology Park At IIT. Students and alumni have also been in demand at Centro, LLC, a

than 120 students were enrolled in MSED graduate programs over 2006–07, with the Ph.D. program among the largest on Main Campus. MSED’s Way2Go summer research project was once again a hit with students from Chicago Public Schools (CPS). Funded by the NSF, the two-week program features hands-on

And thanks in part to CSL alumnus Joel Krauss (MATH ’71), the college and the entire university were made aware of the importance of “Brand Equity.” Krauss, of Marketing Strategy Group, LLC, lent his expertise to IIT, working as a consultant on the university’s unique and highly successful branding campaign.



“Ninety percent of our students move to Chicago to study at ID, with 50 percent coming from other fields. The average age upon entering ID is 30. Upon graduation, students are offered leadership jobs in various parts of an organization.”

Patrick Whitney, Director



Joe Dizney
Design, Master's Degree Candidate

Institute of Design

Just over two years have passed since the special report “Tomorrow’s B-School? It Might Be a D-School” appeared in *BusinessWeek* magazine, listing IIT’s Institute of Design (ID) as “the other top D-school in the U.S.” along with the design school at Stanford University. In June 2006, Patrick Whitney, Steelcase/Robert C. Pew Professor and ID director,



enrollment was greater than ever before.

ID earns accolades in the business world for its rigorous methods of creating user-centered systemic innovations. Its programs are reflective of this approach, including ID’s newest offering,

brand management, and business planning. The Master of Design Methods degree, an already established nine-month executive-level program, expanded its global reach when Korea’s largest telecom company sent a group of three innovation leaders to ID to complete the degree.



was profiled in the publication. That interview was followed in the fall by *BusinessWeek*’s inaugural listing of the top-rated D-schools and design programs in the United States, Europe, and Asia. ID was among them, and remains one of the largest D-schools, with 10 faculty members and 150 students. Even in the more robust job market of 2006–07,

a dual-degree program with Stuart School of Business. The program, the first of its kind in the world, confers both a Master of Business Administration degree and a Master of Design degree. Full-time students can complete the program in just over two years and expect to find jobs that place emphasis on strategic thinking, marketing,

ID continued to expand its global reach this past year. Whitney and a research team are conducting ethnographic studies of energy use in poor households within four regions of China. The highly successful IIT-sponsored Design for New China Markets conference of 2005 established ID as a leader in recognizing that there is no “China market” but rather,

depending upon the category, 20 or 30 China markets. This has implications for companies in the United States to strategically target and customize value-added products for China's expanding middle-class markets.

More than 250 people attended the annual ID Strategy Conference, which took place in May at Chicago's Museum of Contemporary Art. It attracted leaders in product development, academia, design strategy, brand planning, and user research

from around the world. Speakers included Chris Anderson, editor-in-chief of *Wired* magazine and author of *The Long Tail*; Jim Hackett, CEO and president of Steelcase, Inc.; Hasso Plattner, cofounder of the software giant SAP AG; and ID alumnus Denis Weil, vice president of innovation and concept development for the McDonald's Corporation, and

adjunct faculty member at ID. The event receives stellar reviews each year for the bridges it continues to build between design and business. "The Institute of Design's Strategy Conference is the singular event you must attend if you are serious about knowing the latest leading thinking in the discipline of innovation," said Bruce Nussbaum, *BusinessWeek's* assistant managing editor who heads the magazine's innovation and design coverage. "As the global business culture shifts from a management philosophy of maximizing efficiencies to maximizing possibilities, the intersection of strategy and design is the space you must be in."



[top right] Students learn from design innovators such as Professor Judith Gregory.
 [center] Design projects cover a wide range of disciplines.
 [above inset] The ID Strategy Conference draws a global audience.





Carly Demopoulos
Psychology, Ph.D. Candidate

Institute
of Psychology

psyc

“The Institute of Psychology is dedicated to training professionals in the scientist practitioner tradition to enter research and practice, thereby making a difference to community, industry, families, and individuals through evidence-based interventions.”

M. Ellen Mitchell, Director

Institute of Psychology

In spring 2007, the Institute of Psychology welcomed former faculty, current students, important associates, and alumni to the 40th anniversary of the Rehabilitation Counseling Program. Friends and colleagues



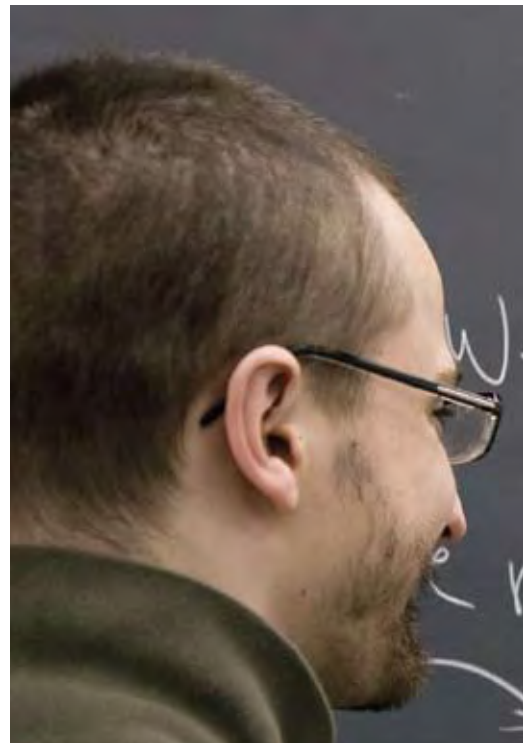
gathered to recognize the generosity of the Bartholomay Family and to hear a talk by David Hershenson, founder of the rehabilitation program. This event followed a celebration at U.S. Cellular Field honoring the 10-year anniversary of the institute, 80 years of psychology at IIT, and 50 years of the Psi Chi National Honor Society.

Chow Lam, Distinguished IIT Professor and director of the Rehabilitation Psychology Program, and faculty colleague Patrick Corrigan, author of 30 papers last year, continued their international work to assist universities in developing curriculum to train professionals in the area of rehabilitation. Professors Corrigan, Lam, and Jonathon Larson traveled to Beijing, Hong Kong, Ireland, and Australia, extending the reach of IIT.

The generosity of alumni, friends, board members, and faculty of the institute contributed to a record year for student funding. More than 50 students received tuition support thanks to contributions to the Nambury Raju Industrial/Organizational (I/O) Psychology Chair, the Rehabilitation Chair, the Charles (Arch) Pounian I/O Scholarship, Psychology Discretionary Fund, and the Morris Aderman, Mary Vermillion, and David J. Vitale funds. Additionally, students and faculty benefited from start-up dollars from the Institute of Psychology Research Fund, which is sustained by the Center for Research and Service (CRS) and the work of CRS director Bruce Fisher and his staff.

This year, psychology was recognized in both the fall and spring semesters for an award-winning Interprofessional Projects program project led by

doctoral student Dror Ben-Zeev and supervised by Associate Professor Michael Young. This project provided scientifically based research experience to students in the study of mood and memory with a novel application of technology. Using Personal Digital Assistants, the project examined patterns of



emotional memories among individuals with clinical depression in comparison to a population of non-depressed persons. The institute further contributed to undergraduate education at IIT by offering workshops and training in leadership through the CRS, which expanded into three new practice areas: education and career services, survey development for the financial industry, and test security. The latter features the

psyc

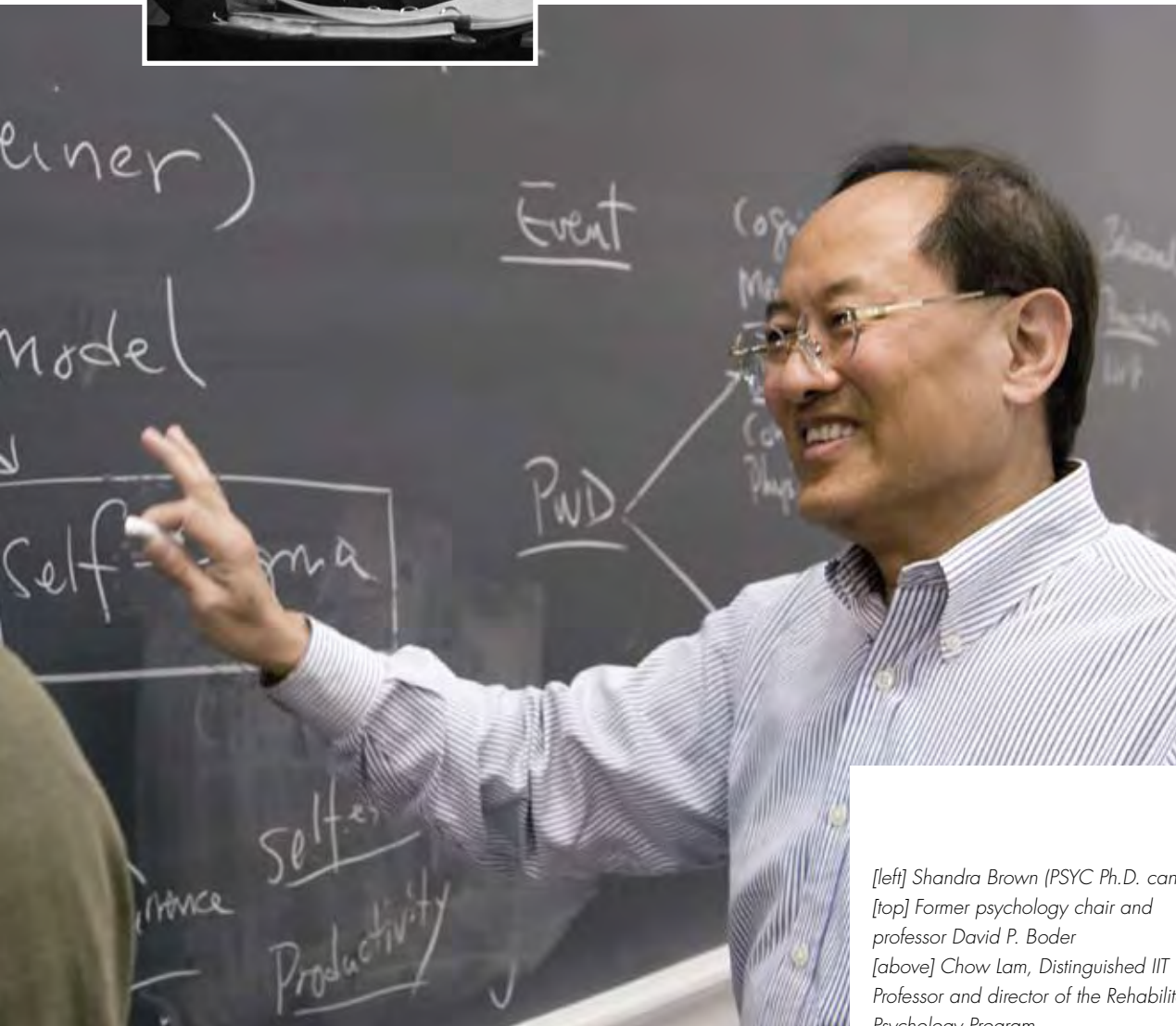
work of faculty member Alan Mead, an expert in writing computer code that underlies the test security systems.

Source: IIT Archives



Earning front-page coverage in the *Chicago Tribune*, the institute and Paul V. Galvin Library partnered to place artifacts of the work of former psychology chair and professor David P. Boder on permanent loan to the Illinois Holocaust Museum and Education Center, which is slated to open in Skokie in 2008. Boder traveled to France, Germany, Italy, and Switzerland carrying carbon wire spools, converters, transformers, and a recorder

developed by IIT alumnus Marvin Camras (EE '36) to interview 109 displaced prisoners one year after their liberation from Nazi death camps. Boder's work was lost until 1998, when M. Ellen Mitchell, professor and Institute of Psychology director, rediscovered it. The project, *Voices of the Holocaust: a Documentary Project by Illinois Institute of Technology*, can be accessed at voices.iit.edu.



[left] Shandra Brown (PSYC Ph.D. candidate)
[top] Former psychology chair and professor David P. Boder
[above] Chow Lam, Distinguished IIT Professor and director of the Rehabilitation Psychology Program

Stuart School
of Business

stuart

“Stuart School of Business is more than an educational institution; its academic programs are designed to develop the strategically competitive leaders of the Next Economy. With innovative ideas, the ability to make incisive decisions, and a truly global perspective, Stuart students are poised to succeed in all areas of business and industry.”

Harvey Kahalas, Dean



Yuzhi Wang
*Business Administration,
Master's Degree Candidate*

Stuart School of Business

Strategically competitive. These two words underscore both the philosophy and the spirit embodied by the Stuart School of Business. A few months after Harvey Kahalas, dean, professor, and recognized expert on competitiveness issues, began his tenure at Stuart in July 2006, the school embarked upon an ambitious branding campaign, identifying six constructs—creativity, entrepreneurship, innovation, leadership, incisive decision-making, and sustainability—that would be the

redesigned Master of Business Administration and two other academic offerings. The first, a dual M.B.A. and a Master of Design degree from IIT's Institute of Design, is a groundbreaking program that enables graduates to emphasize strategic thinking,

need for individuals who are highly proficient in analysis and modeling methods.

In the past year, total Stuart graduate enrollment increased by nearly 15 percent and graduate student credit hours were up



touchstones of the newly renamed business school. Last year, the undergraduate business program and other programs in the Institute for Business and Interprofessional Studies were placed under the Stuart umbrella.

Strategic competitiveness—building upon the emerging emphasis of design in business education and in complex organizations—was key in the development of the newly

design, management, and innovation. The collaborative Master of Mathematical Finance degree with IIT's Department of Applied Mathematics arose in response to the industry's



stuart

26 percent from fall 2006.

Three new faculty members were appointed: M. Krishna Erramilli as professor of marketing and director of the M.B.A. Program, Jiong Sun as assistant professor of management with emphasis on globalization and technological

individuals, organizations, and governmental units, the CSC has already begun collaborative projects focused on technology transfer, best practices, and environmental sustainability with organizations such as the Chicagoland Chamber

from students and faculty. Seeing an opportunity to use the talents of students while providing them with valuable real-world experience, the university Board of Trustees allocated \$250,000 in endowment funds for SI members to manage. The group's strategy is to find healthy but undervalued stocks whose growth rates exceed those of most value stocks.



Stuart faculty were the recipients of prestigious "firsts" for the school. Eliezer Geisler was named Stuart's first Distinguished Professor—an honor given to faculty members who have achieved national or

international renown in their fields. Geisler was recognized for his work in the fields of management of technology, metrics and measurement of research and innovation, and management of medical technology in health care. Summer research grants were made available to four

faculty members through the Power Lunch fundraising event, established by Alvin L. Gorman, chairman of the board of Power Construction Company, LLC, and member of the Stuart Board of Overseers. Each year, Gorman and Power Construction President and Stuart Board of Overseers Member Jeffrey Karp bring together Chicago-area construction and engineering firms, and other friends of Stuart and IIT who support the school, to participate in forums discussing matters impacting industry.

innovation, and Geoffrey Harris as assistant professor of finance.

Stuart's Center for Strategic Competitiveness (CSC), established in early 2007, is a university-wide initiative designed to focus the efforts of academic and practitioner partners to facilitate economic, workforce, and entrepreneurial development. With a fundamental mission to enhance the strategic competitiveness of

of Commerce and Argonne National Laboratory.

In 2005, a group of Stuart students took the lead in displaying the constructs of strategic competitiveness by forming the Stuart Investment (SI) Club. With the goal of funding scholarships and other endeavors, the original club was made a charity independent from IIT and was financially supported by donations

[center] In the past year, graduate enrollment has increased by nearly 15 percent.

[inset] Eliezer Geisler, Stuart's first Distinguished Professor

[left] Associate Professor Nasrin R. Khalili

For a combined total of nearly 100 years, IIT has advanced national research with two renowned science facilities: IIT Research Institute (IITRI) and the National Center for Food Safety and Technology (NCFST).

Founded in 1936 as the Armour Research Foundation, IITRI was created to support the research efforts of faculty from Armour Institute, predecessor to IIT. Renamed IITRI in the 1950s, the institute is located on IIT's Main Campus and functions as an independent, not-for-profit, contract research organization focusing on the life sciences. Its main function is to provide research and development services, and consultation to pharmaceutical, chemical, and biotechnology companies; the National Institutes of Health; the Department of Defense; and other federal government agencies. Major areas of

IITRI IIT Research Institute

NCFST National Center for Food Safety and Technology

research include non-clinical toxicology, inhalation toxicology, carcinogenesis and cancer prevention, drug discovery and development, microbiology and molecular biology, metabolism and pharmacokinetics, and analytical chemistry.

NCFST is a research consortium composed of the United States Food and Drug Administration Center for Food Safety and Applied Nutrition (Division of Food Processing, Science, and Technology), the food industry, and IIT. Established in 1988, NCFST has the unique aspect of being the only center where industry can work collaboratively on projects with FDA scientists on food safety and technology research. Major areas of research include food processing and packaging, chemical constituents and allergens, food defense, food microbiology and virology, and health-promoting foods. NCFST is located on IIT's Moffett Campus in Summit-Argo, Ill.

Vitamin D5, a new analog of D3, the more common form of vitamin D, progressed to the clinical trial stage of the drug development process last spring. Developed by Rajendra Mehta,

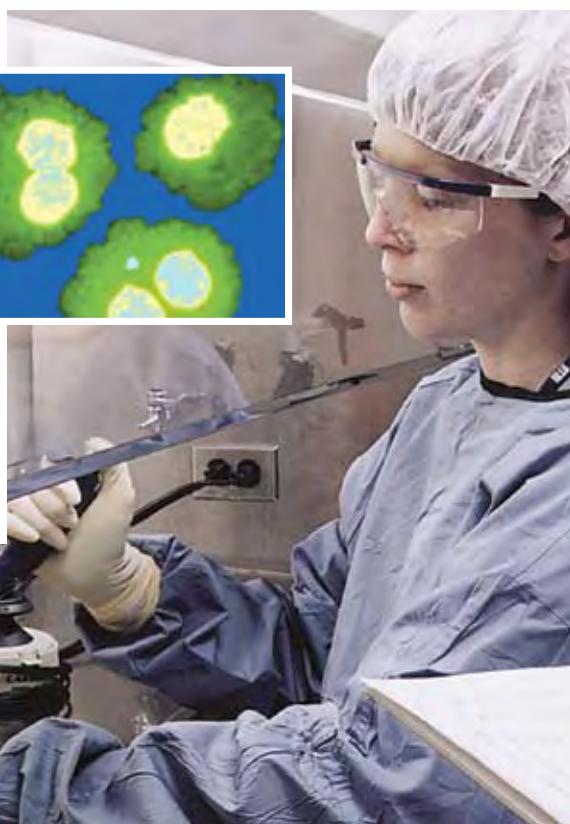
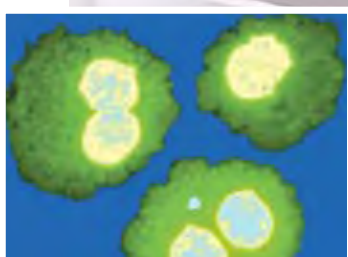
type of comprehensive safety assessment is now a central requirement in obtaining FDA approval for administration of a drug to humans.

IIT for its new Drug Discovery Division. Staff will develop and evaluate novel agents directed toward the prevention and therapy of cancer and infectious diseases. Work was also completed on the three-year expansion of the IITRI Biosafety Level 3 facility. The facility provides laboratories to support studies of viral and bacterial pathogens that can cause serious diseases or fatalities through inhalation or other routes of exposure.

IIT Research Institute

IITRI assistant vice president and manager of the Carcinogenesis and Chemoprevention Division, in collaboration with researchers at the University of Illinois at Chicago, the analog is being tested for efficacy in the treatment of breast cancer. While the more common D3 form has been shown to have antitumor activity, it is highly toxic in the *in vitro* concentrations needed to inhibit cancer cell growth. Mehta and his group have shown that the active metabolite of D5 displays anticancer properties at dose levels far less toxic than are effective doses of the active metabolite of vitamin D3.

Several changes were also made this past year to IITRI laboratory operations. To accommodate research and development projects that are outside IITRI's



In response to increased demand from the pharmaceutical and biotechnology industries, IITRI has incorporated telemetric monitoring of cardiovascular function into its preclinical drug development programs. In telemetry, an implanted transmitting device continuously sends cardiac function data such as blood pressure, heart rate, and electrocardiogram readings to a remote receiver using radio frequency communications. This

not-for-profit charter, the institute established Technology Research, Inc. (TRI) as a for-profit, wholly owned subsidiary. TRI President Narayanan Rajendran, vice president and manager of IITRI's Inhalation Toxicology Division, led the effort to win the first project for the subsidiary, a five-year contract to operate a laboratory facility at the Center for Research Technology in Richmond, Va. IITRI also leased wet laboratory space at University Technology Park At



National Center for Food Safety and Technology

NCFST recently created a new education and outreach program that encompasses the education

The center has also taken the lead in response to recent outbreaks of foodborne illness traced to fresh produce. In collaboration with the FDA Center for Food Safety and Applied Nutrition and the University of Georgia's Center for Food Safety, the center organized The Role of Testing in the Safety of Fresh Produce,

Critical rehabilitation and upgrading of the physical plant remain a significant focus. Key facility improvements this year have included renovations to the center's 40,000-square-foot pilot plant and installation of three retorts for thermal processing of foods that once operational, will allow the center to replicate most commercial retort sterilization processes. Additional projects include a Good Manufacturing Practices section for raw material storage, food preparation, and



and training activities for small and mid-size food companies operated by the Illinois Center for Food Safety and Technology and the NCFST graduate program. The international dual-degree Master of Science program between China Agricultural University, Beijing, and NCFST/IIT—the One-Plus-One Program—has been expanded to include the University Institute of Chemical Technology, Mumbai, India. Plans are also underway to promote a professional masters program (non-thesis option) and to develop a distance-learning program.

a workshop to discuss a risk management framework for fresh produce. The center is also one of four partners that received grant funding from the United States Department of Agriculture Cooperative State Research, Education, and Extension Service to conduct research to address food safety hazards associated with fresh-cut leafy greens. In addition to scientific work, NCFST will take the lead role in national education and outreach activities and will host the project's steering committee meetings.

quality assurance testing; security upgrades, including the installation of security cameras and keycard proximity readers; and a newly constructed Biosafety Level 2 food processing suite. The addition of a Biosafety Level 3 laboratory and biocontainment pilot plant scheduled for completion in 2007 will transform the NCFST plant into a one-of-a-kind facility.

n cfst

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